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History

1927

Kent County Federation of Women's Clubs begins project of library extension.

1994

The Library separates from the County to form the Kent District Library, an independent taxing agency with governance by a Board of Trustees appointed by the Kent County Board of Commissioners and representing eight geographic regions of the KDL Service Area.

2014

A ten-year 1.28 millage approved by voters.

Obtained 501 (c)(3) status.

2016

Completion of the KDL Meeting Center, which includes multiple meeting spaces with advanced technology that can be rented by the community.

New website, which allows users to access KDL catalog on a mobile device.

1936

Kent County Library Association formed.

Kent County Library System becomes a department of Kent County.

2011

Kent District Library celebrates 75 years of providing library service to citizens in Kent County.

2015

Expanded the services of the Library for the Blind and Physically Handicapped by increasing the number of large print materials.

Implemented a new SirsiDynix ILS (Integrated Library System) for Kent District Library.

2017

cloudLibrary replaced OverDrive for providing electronic materials to patrons.

Mission Information. Ideas. *Excitement*!

Vision

KDL: Cornerstone of a literate society

Kent District Library Branches and Service Center

Kent District Library provides library services to over **395,660 customers** in **27 municipalities** through **19 branches** located throughout Kent County. With the exception of the KDL Service Center, the library buildings are owned and maintained by the local municipality while Kent District Library provides the staff, collection, technology and programming.

Strategic Plan 2017

The following 2017 Activities are in addition to those originally outlined in the 2015-2017 Strategic Plan. The new activities below are proposed to help the library achieve the desired Outcomes related to KDL's service priorities. Ongoing activities identified in the original Plan will continue. For instance, KDL will continue to offer environments and activities that make reading and learning how to read fun, and the library will continue to offer and improve upon creative opportunities like the Write Michigan Short Story Contest and the Teen Film Festival.

Strategic Plan Service Priorities

KDL ENGAGES THE COMMUNITY ACTIVITIES

- Solution By January 2017, the KDL Service Center will be recognized as a Bicycle Friendly Business by the League of American Bicyclists for promoting bike culture through the KDL Cruisers program, sponsoring Active Commute Week and having bicycle friendly amenities for employees. Plans to expand to additional branches will also be included.
- So By April 2017, KDL will create STEAM specific outreach tubs that guarantee availability for outreach events.
- Solution By May 2017, KDL will craft a new 3-year strategic plan using Design Think processes that will include research and feedback from local communities and staff focus groups.
- So By June 2017, KDL will launch The Leadership Circle, a major donor initiative inviting community members with capacity and inclination to support the programs and services of KDL at a leadership level by learning more about our impact in the community and the importance of their support.
- So By summer 2017, KDL will partner with Friends of the White Pine Trail to build a White Pine Trail Rest Stop on the trail near the Service Center. Amenities may include a bike repair station and a Little Free Library.
- Solution By August 2017, KDL will embark on a videogame project to circulate videogame consoles in the Library of Things.
- Solution By September 2017, KDL will create partnerships with local experts who are willing to share their knowledge and present on STEAM based topics and help with programs.
- Solution By September 2017, KDL will apply a software upgrade to What's Next so it will better integrate with the CORE database (KDL StoryCompass) down the road.
- Solution By December 2017, the KDL Collection Department team will work to increase the public's awareness of the KDL collection and what they love. This could include video book talks, radio or TV spots plus assisting the Materials Advisory Workgroup on keeping the KDL Recommendations website fresh and frequently updated.
- Solution By December 2017, the Social Media Workgroup will review and update the social media content plans by evaluating the reach and engagement of our social media outlets.

KDL CREATES YOUNG READERS

- ✓ By March 2017, the Summer Reading Workgroup will assess summer reading programming and refresh concepts for 2017. Clear expectations for all levels and types of programs will be developed.
- Solution By September 2017, KDLville playspaces will have an increased focus on the early literacy practice of "Writing" by providing funding and purchase suggestions to all KDL branches.
- Solution By December 2017, the Early Literacy section of kdl.org will be fully updated to current KDL design standards and will provide new ideas and printable items that promote early literacy skills to create young readers.

KDL SUPPORTS LEARNING ACTIVITIES

- Solution By February 2017, increase the selection of core classes associated with the Teen Film Festival, to encourage creative group collaboration and build on the Festival's mission to educate young filmmakers.
- Solution By September 2017, increase activities available to patrons at drop-in physical KDL LAB spaces in the branches.
- September 2017, KDL will incorporate a BBQ cook-off into the summer reading events for adults.

KDL CULTIVATES CREATIVE ACTIVITIES

- Solutional By April 2017, expand the outreach aspect of the Teen Poetry Contest to include additional poets and/or additional schools, to further reach our youth community.
- Solution By April 2017, the Write Michigan Short Story contest will include a Spanish-language story component for all ages with reviewers and judges.
- Solution By September 2017, through active participation and content development for the burgeoning website cultured.gr, KDL will become an integral partner in the greater Grand Rapids art and cultural scene, promoting arts education and creative programming at KDL and enhancing opportunities for partnership with cultural organizations.

KDL SERVES SENIOR CITIZENS ACTIVITIES

Solution By February 2017, the Tech Trainers will develop a document to keep track of their recent and ongoing outreach activities to senior citizens, and show it to the Manager of Community Engagement.

Solution By March 2017, KDL will revive the popular winter reading program for adults. Let It Snow 2.0 will take advantage of the kdl.READsquared.com service and promote the library collection by encouraging adults to explore stories beyond their usual genres.

Solution By April 2017, consolidate better outreach practices to reach Senior Citizens; this information will be shared with KDL staff.

KDL SERVES SENIOR CITIZENS ACTIVITIES (CONT'D)

Solution By May 2017, strengthen the KDL volunteer program, making it more efficient for staff and engaging for Senior Citizen volunteers.

Organizational Competencies

COLLABORATION:

KDL staff members, departments, branches and partner organizations work together on common goals, communicating regularly.

- O By March 2017, implement a new Programming model that works for multiple branch and staffing sizes to be in place for one year. This model will be based on Design Think prototype developed by a staff team in Fall 2016. **[On target for August 2018]**
- Solution By June 2017, KDL will convene a team to investigate options to develop an app for KDL (and other libraries) using RFID technology which will offer an interactive library experience finding library material and readalikes at each branch location. This team will include KDL staff and local talent with knowledge.
- Solution By June 2017, KDL will investigate and begin to implement recommendations for improving quarterly publications.
- Solution By October 2017, Kent District Library will enhance our existing partnership with Great Start, promoting storytimes using Every Child Ready to Read and our evaluation process as a best practice for families with children age 0-3.
- Solution By December 2017, KDL will begin offering Design Think sessions to area libraries in addition to KDL teams as they work to offer innovative library services and problem solve barriers to service.

CONVENIENCE:

We leverage technology and processes to enhance our internal and external customers' experience.

- Solution By February 2017, assess summer reading incentives in terms of an appealing prize selection for all levels as well as space allocation available at the Service Center.
- Solution Warch 2017, investigate a new solution to manage the Circulating iPads at Rockford and Lowell when they have their 3-year old iPads replaced. This solution would then be implemented at other locations (or as needed) in 2018.
- ✓ By May 2017, continue our efforts of bringing KDL to Farmers Markets to keep promoting our programs (Summer Reading) and other services. Explore other options and requests to bring Summer Reading to area schools as well as other popular community events (i.e. concerts in the park)
- Solution By June 2017, introduce Instant Message options to improve internal communication between branch staff, Patron Services and Administration.

CONVENIENCE (CONT'D)

- Solution By September 2017, develop a plan to offer a Free Library to a hospital, a service to reach patrons in need of reading materials and a way to promote KDL library program and services.
- Servers, Switches, and IT Personnel to provide improved performance and redundant infrastructure to minimize outages of critical systems.

FLEXIBILITY:

We continuously evaluate operations and services to ensure they enable strategic priorities, making improvements when identified.

- Solution By June 2017, Branch Managers will shop at least one other branch, evaluating customer service setups at each facility to encourage a welcoming environment.
- Solution By August 2017, the Materials Advisory Workgroup will offer flexible materials advisory through the development of website-based materials advisory tools and KDLStoryCompass, a Materials Advisory database for the staff and public.
- Solution By September 2017, complete technology refresh for the SE quadrant branches with new patron machines & monitors, staff machines & monitors, phones, faster wifi access points, switches, and other necessary technology. Focus will be put on making the right decision for each community.
- Solution By December 2017, KDL donors will be provided with the opportunity to designate their gift to the area of their interest through all of our appeal avenues, including direct mail, online campaigns and major donor solicitations.

FRIENDLINESS:

Customers and staff members from all walks of life feel welcomed and comfortable at KDL.

- Solution By January 2017, create clarity around KDL's misson and core values ensuring that they are clearly communicated and understood by every employee and that all programs, activities, and policies are designed around them.
- Solution By January 2017, the HR Department will adopt at least one new practice for new hire orientation as identified through the Design Think process underway in 2016.
- Solution By April 2017, evaluate staff and patron feedback in order to improve the online summer reading sign-up and participation experience.
- September 2017, design a system-wide customer service initiative to be implemented by September 2017.
- Solution By June 2017, research and develop an implementation plan for an internal communication strategy that increases clarity and fosters collaboration.
- Solution By October 2017, improve customer service at Caledonia and Krause Memorial (Rockford) branches with the installation of new Auto Check in chutes.

FRIENDLINESS (CONT'D)

- Solution By December 2017, investigate a replacement for KDL's intranet system InfoPath before it becomes an end-of-life product.
- Solution By December 2017, the Materials Advisory Workgroup will emphasize better customer service in increased staff participation in the Materials Advisory staff development program (CORE).
- Solution Throughout 2017, the HR Department will either host or participate in job fairs in an effort to strengthen the recruitment of future staff from the communities we serve.

INNOVATION:

We encourage the exploration and development of new ideas, embracing and celebrating innovations that improve service for our customers.

- So By January 2017, KDL will adopt Blue Cloud Visibility a product that will share our catalog records on the internet, making them searchable by the general public in our geographic area. The searches will link directly to the library's catalog.
- S In January and July 2017, two additional cycles of Innovation Awards will be complete.
- So By March 2017, the Innovation Team will develop a new process for submitting new ideas (i.e. innovation) to be considered by KDL. An idea map will also be provided and presented at spring training sessions for KDL staff.
- Solution By April 2017, the Innovation Team will develop specific KDL Innovation training to be used for staff to submit future ideas to the KDL Innovation team.
- Solution By May 2017, the Innovation Team will award opportunities to KDL branches to add circulating specialty items to their collections (Library of Things).
- Solution By June 2017, new Design Think training for library staff will be available, with plans to offer it to other libraries in 2018.
- By August 2017, find new ways to explore a partnership relationship with our RFID vendor, Bibliotheca. (i.e. Research & Development)
- Solution By September 2017, the Innovation Team will survey library patrons to see what kind of objects to circulate in branches to get input on developing this specialized collection that will contine to provide patrons with access to more expensive technologies (Library of Things).
- Solution By August 2017, support branches who want to add a Tech Bar to their branch spaces. (A Tech Bar is a petting zoo similar to what people see in Best Buy where patrons can try new technology. Staff will provide activities and basic instructions to patrons. Technology may vary by branch).

LEARNING:

Our diverse workforce is composed of intellectually curious staff members, eager to learn new ways to improve customer service. We will support change efforts through training.

- Solution By February 2017, the Tech Trainers Workgroup will identify four potential KDL training topics to share their knowledge with colleagues at quarterlies, based on the tech skills of work group members and the informational needs of KDL staff.
- Solution By February 2017, the HR Department will gather feedback from staff to further understand their needs as employees. This will be achieved through simple surveys as well as more involved "stay interviews." Then, by June of 2017 the HR Department will identify and implement at least two new employee-centric programs which will help to attract and retain employees.
- Solution By August 2017, study ways to incorporate LEAN manufacturing principles into circulation practices and collection balancing procedures.
- Solution By October 2017, the HR Department will host a Library Director's Workshop for a limited number of library directors to offer explanation and guidance so that they can adopt staffing best practices.
- Solution By December 2017, Youth Specialists will begin an annual Day of Learning for KDL youth staff. This day will encourage collaboration, teamwork, innovation and learning among a large and vibrant youth services staff.

TRUSTWORTHINESS:

Our internal processes and finances are efficient and transparent. We measure and report on KDL's return on investment for customers and communities.

Solution of 2017, the HR Department will strengthen staff selection processes through greater adoption of applicant testing. **[85% Complete. Set to be completed June 2018]**

Kent District Library Locations



ALPINE TOWNSHIP BRANCH 5255 Alpine Ave. NW Comstock Park, MI 49321



ALTO BRANCH 6071 Linfield Ave. Alto, MI 49302



BYRON TOWNSHIP BRANCH 8191 Byron Center Ave. SW Byron Center, MI 49315



CALEDONIA TOWNSHIP BRANCH 6260 92nd St. SE Caledonia, MI 49316



CASCADE TOWNSHIP BRANCH 2870 Jacksmith Ave. SE Grand Rapids, MI 49546



COMSTOCK PARK BRANCH 3943 W. River Dr. NE Comstock Park, MI 49321



EAST GRAND RAPIDS BRANCH 746 Lakeside Dr. SE East Grand Rapids, MI 49506



ENGLEHARDT BRANCH 200 N. Monroe St. Lowell, MI 49331



GAINES TOWNSHIP BRANCH 421 68th St. SE Grand Rapids, MI 49548



GRANDVILLE BRANCH 4055 Maple St. SW Grandville, MI 49418



















WYOMING BRANCH and the Library for the Blind and Physically Handicapped 3350 Michael Ave. SW Wyoming, MI 49509



SERVICE CENTER 814 West River Center Dr. NE Comstock Park, MI 49321

KELLOGGSVILLE BRANCH

Kelloggsville High School 4787 Division Ave S Grand Rapids, MI 49548 (Open January 2018)

KENTWOOD (RICHARD L. ROOT) BRANCH 4950 Breton SE Kentwood, MI 49508

KRAUSE MEMORIAL BRANCH 140 E. Bridge St. Rockford, MI 49341



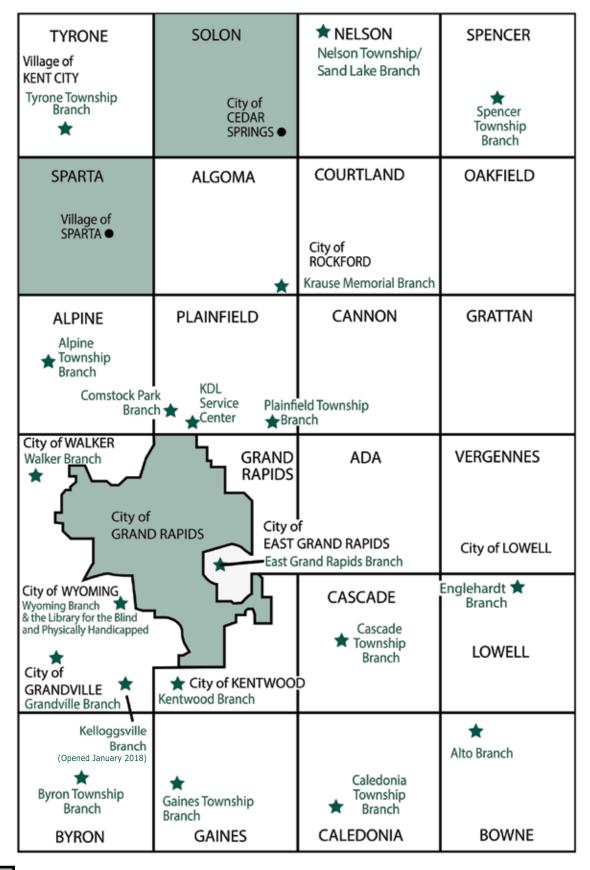
PLAINFIELD TOWNSHIP BRANCH 2650 5-Mile Rd. NE Grand Rapids, MI 49525

SPENCER TOWNSHIP BRANCH 14960 Meddler Ave. Gowen, MI 49326

TYRONE TOWNSHIP BRANCH 43 S. Main St. Kent City, MI 49330

WALKER BRANCH 4293 Remembrance Rd. NW Walker, MI 49534

Service Area



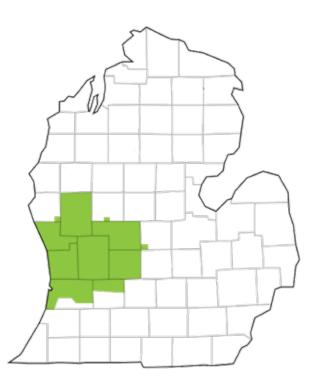
Areas highlighted in green are outside the KDL service area and include the City of Grand Rapids, City of Cedar Springs, Solon Township, Sparta Township, the Village of Sparta, and the portion of Bowne and Caledonia Townships within the Thornapple Kellogg school district.

Lakeland Library Cooperative Service Area

Kent District Library is a member of the Lakeland Library Cooperative (LLC) and participates in a shared online catalog and reciprocal borrowing privileges. There are 42 libraries in the Cooperative serving 1,294,094 residents. LLC customers have access, through a free delivery service, to the over 3 million items owned by these libraries. The Lakeland Library Cooperative covers the counties shown below.

Allegan County	Montcalm County
Barry County	Muskegon County
Ionia County	Newaygo County
Kent County	Ottawa County

Affiliated counties include Gratiot, Mecosta and Oceana.



The Cooperative is governed by a Board of Trustees. KDL has two seats on this Board and shares decision-making with other members of the Cooperative.

The state of Michigan is divided into cooperatives for the purpose of the distribution of state aid. The LLC receives a portion of Kent District Library's share of state aid. State aid was appropriated by the state legislature on a basis of \$0.324790 per capita in 2017. State aid funds underwrite Cooperative functions such as the inter-loan delivery system and the Cooperative's shared integrated library system. Member libraries also pay additional fees for cooperative services. The Lakeland Library Cooperative's annual budget for FY 2016-17 was \$1,225,346.

Governance and Organizational Structure

BOARD OF TRUSTEES

The Kent District Library Board of Trustees is composed of eight members representing geographic regions of the KDL Service Area. Trustees must live in the region they represent. Board members are appointed for four-year terms by the Kent County Board of Commissioners based on recommendations from the eight regions. The KDL Board meets monthly. Major duties include establishing and maintaining a public library for Kent District Library, establishing library policies, employing the Library Director, adopting an annual budget, approving the expenditure of funds, entering into contracts, and control of all KDL property.

Trustee	Area of Responsibility
Craig Wilson, Chair	Region 5: City of East Grand Rapids, and Ada, Cascade, and Grand Rapids Townships
Penny Weller, Vice Chair	Region 3: City of Walker, and Alpine and Plainfield Townships
Lee Cook, Treasurer	Region 7: City of Grandville and Byron Township
Andrew Erlewein, Secretary	Region 2: City of Rockford, and Algoma, Cannon, Courtland and Grattan Townships
Shirley Bruursema, Trustee	Region 6: City of Kentwood, and Caledonia and Gaines Townships
Charles R. Myers, Trustee	Region 4: City of Lowell, Vergennes, Lowell, and Bowne Township
Tom Noreen, Trustee	Region 1: Nelson, Oakfield, Spencer, and Tyrone Townships
Sherrie Barber Willson, Trustee	Region 8: City of Wyoming



Craig Wilson Chair



Shirley Bruursema Trustee



Penny Weller Vice Chair



Charles R. Myers Trustee



Lee Cook Treasurer



Tom Noreen Trustee



Andrew Erlewein Secretary



Sherrie Barber Willson Trustee

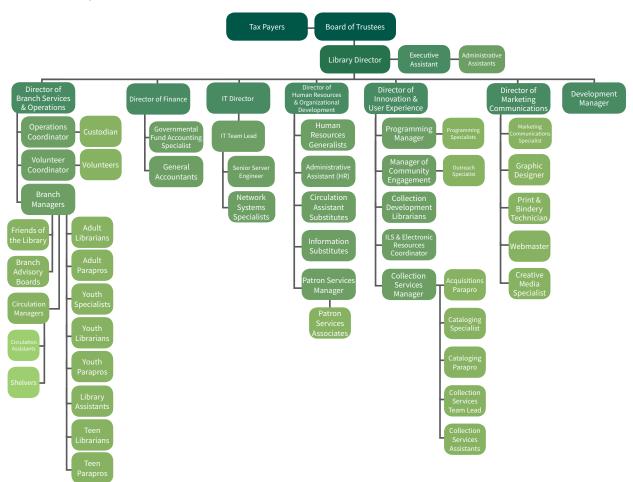
LEADERSHIP TEAM

The Kent District Library Leadership Team leads the staff in support of KDL's strategic plan, coordinates organizational functions and facilitates communication. Members of the Leadership Team are:

Position	Name
Library Director	Lance Werner
Director of Innovation and User Experience	Michelle Boisvenue-Fox
Director of Branch Services and Operations	Lindsey Dorfman
Director of Finance	Laura Powers
Director of Human Resources & Organizational Development	Brian Mortimore
Director of Information Technology	Kurt Stevens
Director of Marketing Communications	Randall Goble

KENT DISTRICT LIBRARY ORGANIZATIONAL CHART

(As of February 2018)



DEVELOPMENT BOARD

Kent District Library's Development Board is composed of community leaders who have a passion for libraries. Development Board members support the mission, vision and values of Kent District Library, and act responsibly and prudently as stewards of KDL. These members work tirelessly to raise private donations that support programming, collections and special projects that enhance the library experience for all community members.



Shelly Adamy



Lori DeBruyne



Jim Komondy **Bloom Sluggett** Morgan



Linda Masselink



Carrie Miedema Spectrum Health



Katey Morse Chemical Bank



Kristen Rampe Kristen Rampe Consulting



Heather Ross (Chair) Design & Translation



John Schuring Dickinson Wright



Robert Younger Zaner Bloser



Penny Weller Kent District Library Board of Trustees



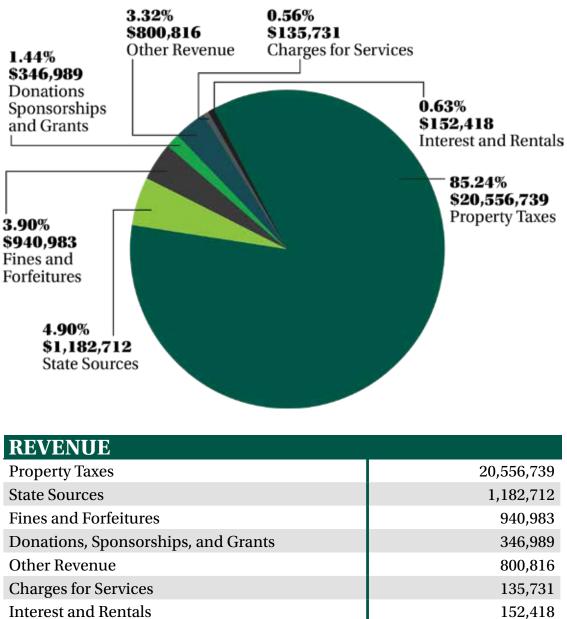
Sherrie Willson Steelcase Inc.



Jeff Wierenga Centennial Securities

2017 Summary of Financial Information

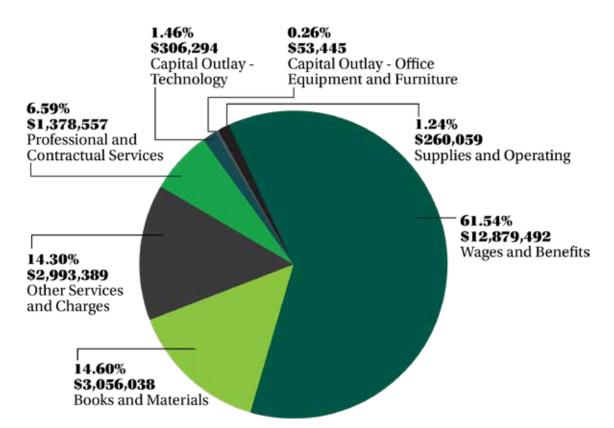
REVENUE



 TOTAL REVENUE
 \$ 24,116,388

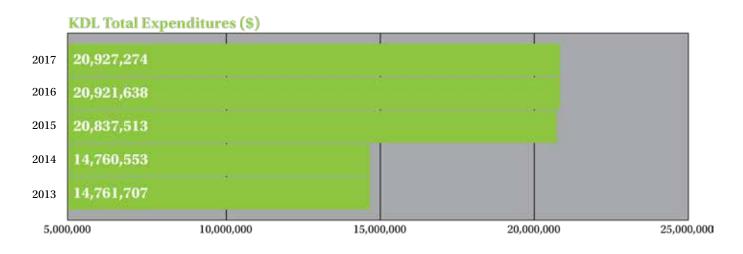
The numbers on pages 16 and 17 have been derived from the 2017 Financial Statements. Complete audited Annual Financial Statements will be available after June 2018.

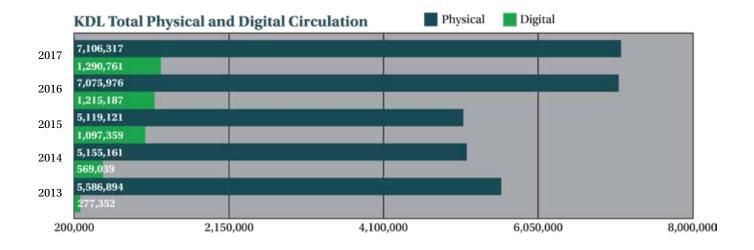
EXPENDITURES

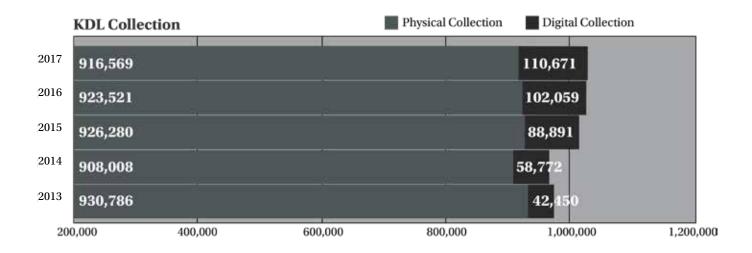


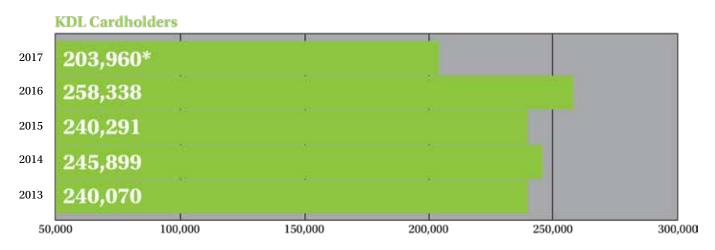
EXPENDITURES	
Wages and Benefits	12,879,492
Books and Materials	3,056,038
Other Services and Charges	2,993,389
Professional and Contractual Services	1,378,557
Capital Outlay - Technology	306,294
Capital Outlay - Office Equipment and Furniture	53,445
Supplies and Operating	260,059
TOTAL EXPENDITURES	\$ 20,927,274

2017 Statistical Trends

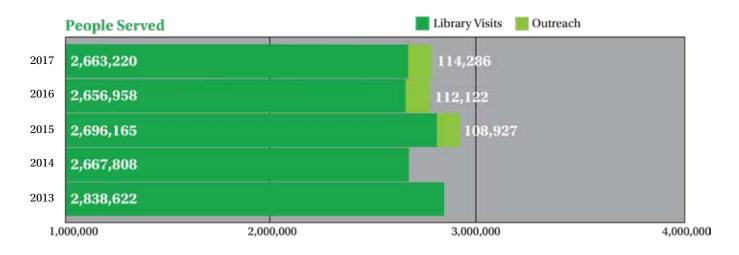








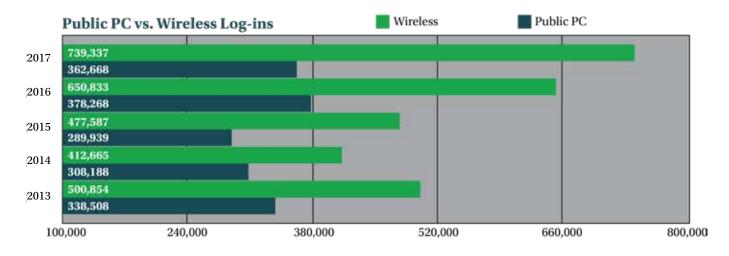
* In 2017, a new policy was implemented to deactivate cards that have been inactive for three years or more.

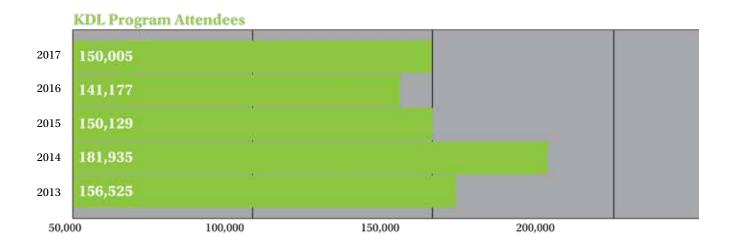


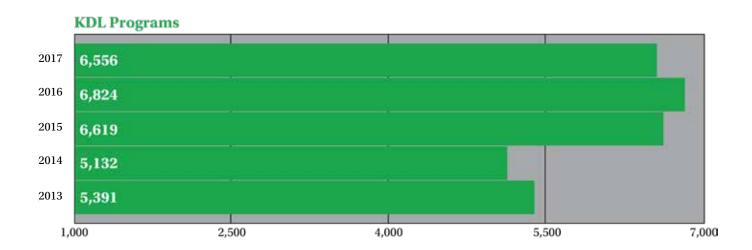
	KDL Online Visits	kdl.org	ebooks.k	dl.org	What's Next (Bo	ooks in a Series)
2017	1,406,910	1,326,870) 7	19,114		
2016	1,610,795	1,903	,158		872,253	
2015	1,616,201	1,783	,306		835,505	
2014	1,692,912	1,63	2,048	7	77,532	
2013	1,775,483	1,0	99,823	719,114		
	0 1,2	50,000	2,500,000	0	3,750,000	5,000,000

*Until the end of 2017, most digital materials were accessed through kdl.org. There has been a significant increase in the use of stand-alone applications where patrons access digital materials without needing to visit kdl.org. By the end of 2017, nearly all digital materials were accessed directly. The digital circulation data is shown in the chart on page 18.

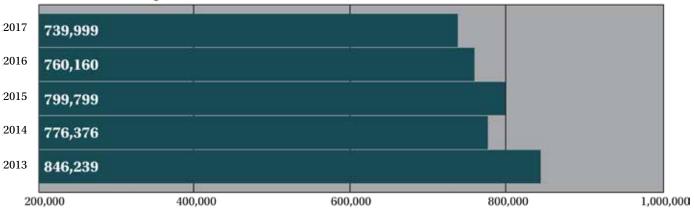
2017 Statistical Trends (cont'd)

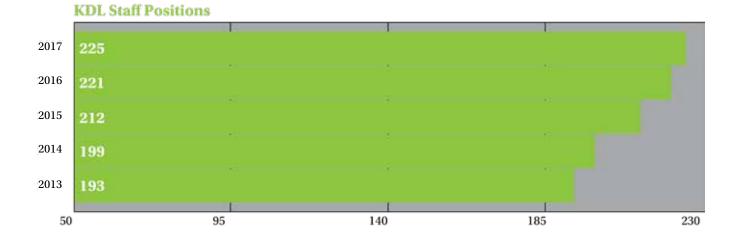






KDL Reference Questions





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2017 Statistical Information

Circulation	
Adult Fiction	923,322
Adult Non-Fiction	566,807
Audiobooks	234,749
Book Club in a Bag	868
DVDs and Blu-ray	1,799,696
International Language	26,969
Juvenile Fiction	2,183,267
Juvenile Non-Fiction	375,711
Large Print	78,173
LBPH (Library for the Blind and Physically Handicapped)	74,419
Local Indie	2,735
MeLCat (Inter-Library Loan)	34,097
Miscellaneous	19,386
Music CDs	193,109
Periodicals	158,524
Reference	9,474
Rotating Display Items	47,531
Teen Fiction	276,933
Teen Non-Fiction	11,236
Video Games	89,311
Total Physical Circulation	7,106,317

Digital Downloads	
eAudiobooks	301,592
eBooks	639,538
eMagazines	31,531
eMovies	16,316
eMusic	301,358
eVideogames	426
Total Digital Circulation	1,290,761
TOTAL CIRCULATION	8,397,078

Physical Collection	
Audio (audiobooks and music CDs)	76,401
Books	724,625
Braille items	334
Kits	322
Miscellaneous items	1,131
Periodicals	29,821
Videos (DVDs and Blu-ray)	75,221
Video games	8,714
Total physical items in the library collection at year-end	916,569

Digital Collection	
Electronic audiobooks (eAudiobooks)	23,580
Electronic books (eBooks)	87,091
Total digital items in the library collection at year-end	110,671
Licensed databases - Local	34
Licensed databases - State	40
Licensed databases - Total	74

Human Resources	
Number of MLS librarians	70
Full-time equivalent of MLS librarians	62
Number of non-MLS librarians	3
Full-time equivalent of non-MLS librarians	3
Number of other paid staff	238
Full-time equivalent of other paid staff	157
Total number of staff	311
Total full-time equivalents (FTEs)	225
Total hours per week worked by MLS librarians	2,494
Total hours per week worked by all staff	8,907
Staff training hours	5,331

MeLCat & Reciprocal Borrowing	
MeLCat items borrowed by KDL from other libraries	30,170
MeLCat items loaned by KDL to other libraries	28,967

2017 Statistical Information (cont'd)

Library for the Blind and Physically Handicapped (LBPH)	
Number of registered patrons	977
Total circulation	74,419

Patron Services: Centralized Phone Center		
Phone Calls	Quantity	% of Total
Circulation	23,014	29%
Directional	938	1%
Programming	2,376	3%
Reference	12,318	15%
Transfers to branch staff	7,375	9%
General	35,087	43%
Total	81,108	
Percentage of calls handled (i.e. not transfered to branch staff)		91%
AskKDL (Online Forms and Email Inquiries)		
Circulation	2,421	46%
Programming	155	3%
Reference	392	8%
General	2,248	43%
Total	5,216	
LibChat (Online Chat in kdl.org)	1,078	
Total	6,294	

Technology	
Computers for staff	230
Computers for public	249
Patron log-ins to public computers	362,668
Patron log-ins to wireless network	739,337
Self check-out units	41
Self check-in units	14
Most concurrent patrons using the wireless network	2,942

Programs		
Туре	# of Events	# of Participants
Outreach (tours, workshops, etc.)	1,947	114,286
Programs for young children	2,507	79,456
Programs for school age children	539	18,618
Programs for teens	317	6,899
Programs for adults	856	10,873
Programs for all ages	390	34,159
Total	6,556	264,291

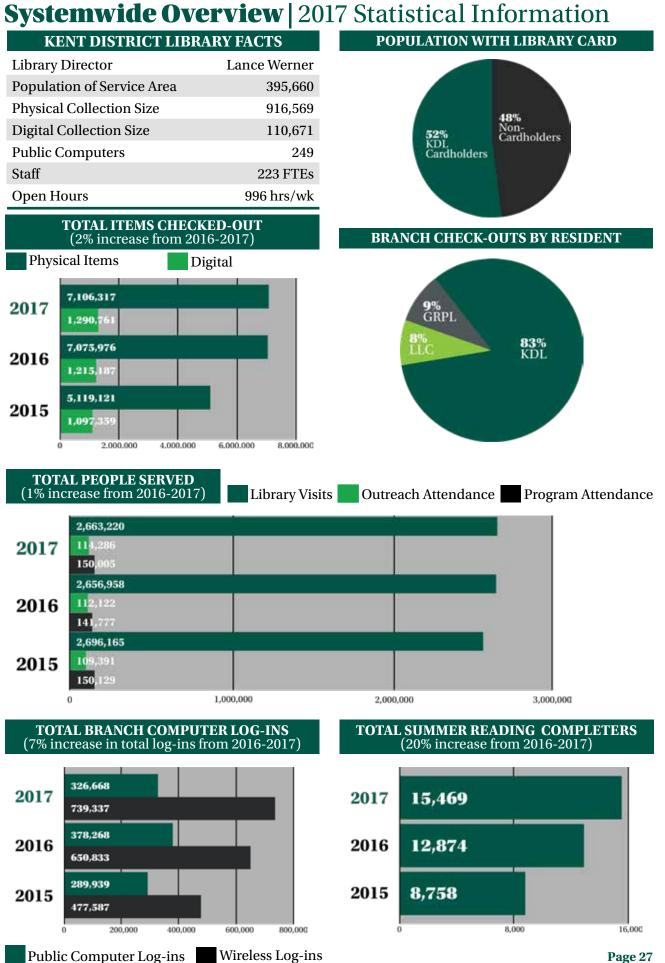
Summer Reading Program	
Completers	Total
Babies (ages 0 – 24 mo)	793
Youth (ages 2 – 10 yrs)	9,042
Teen (ages 11 – 17 yrs)	2,620
Adult (ages 18 and older)	3,014
Total	15,469

Volunteers	
Number of Volunteers	TOTAL
Adults	170
Teens	401
Volunteer Hours	TOTAL
Adults	650
Teens	5,774

Website	
Visits to KDL.org	1,406,910
Visits to KDL's eBook/eAudiobook site	1,326,870
Visits to What's Next?: Books in Series site	719,114
Visits to KDL databases	78,539
Ask KDL (online form and email inquiries handled)	5,216
LibChat (online chat sessions)	1,078
Personalized Picks lists created	615
Blog posts	144
Percent of visits from mobile devices	44%
eNewsletter subscribers	82,263

Annual Counts	
Library visits	2,663,220
Outreach Attendance	114,286
Population of service area (2010 U.S. Census)	395,660
Cardholders (library registrations)	203,960
Information requests/computer assistance	739,999
Total annual open hours	49,851
Total weekly public service hours	996

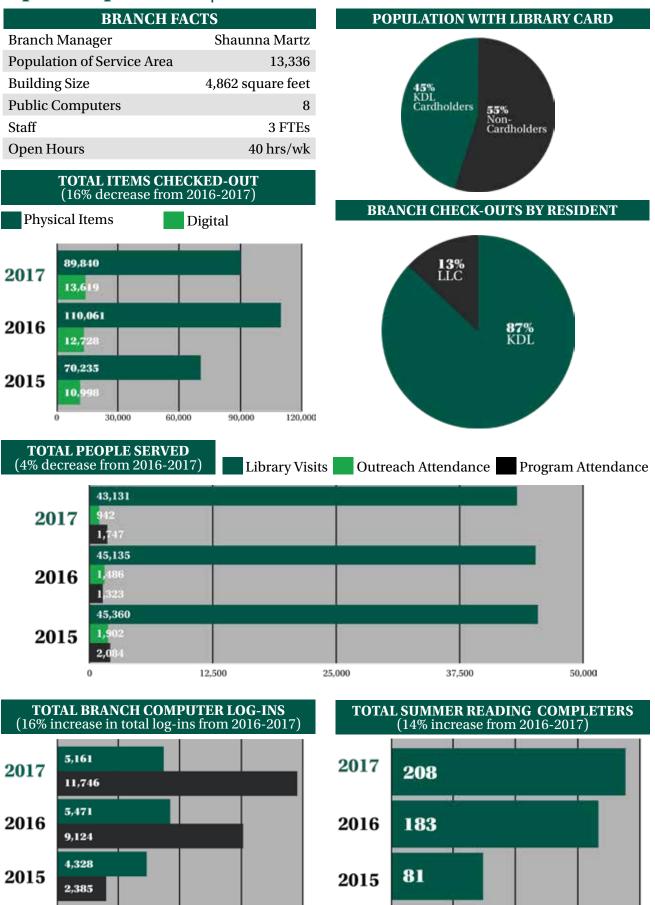
Per Capita Measures	
Circulation per capita	21.22
Circulation per registered borrower	36.50
Collection turnover rate (i.e., circulation/collection)	8.17
Expenditure per capita	\$52.89
Holdings per capita	2.59
Program attendance per capita	0.67
Public internet use per capita (PC & wireless log-ins)	2.78
Reference transactions per capita	1.87
Registration as a percentage of population	51.55%
Visits per Capita	
In person	6.73
Virtual (Website)	8.73



Wireless Log-ins

Page 27

Alpine Twp. Branch | 2017 Statistical Information



12,000

3,000

Public Computer Log-ins

6,000

9,000

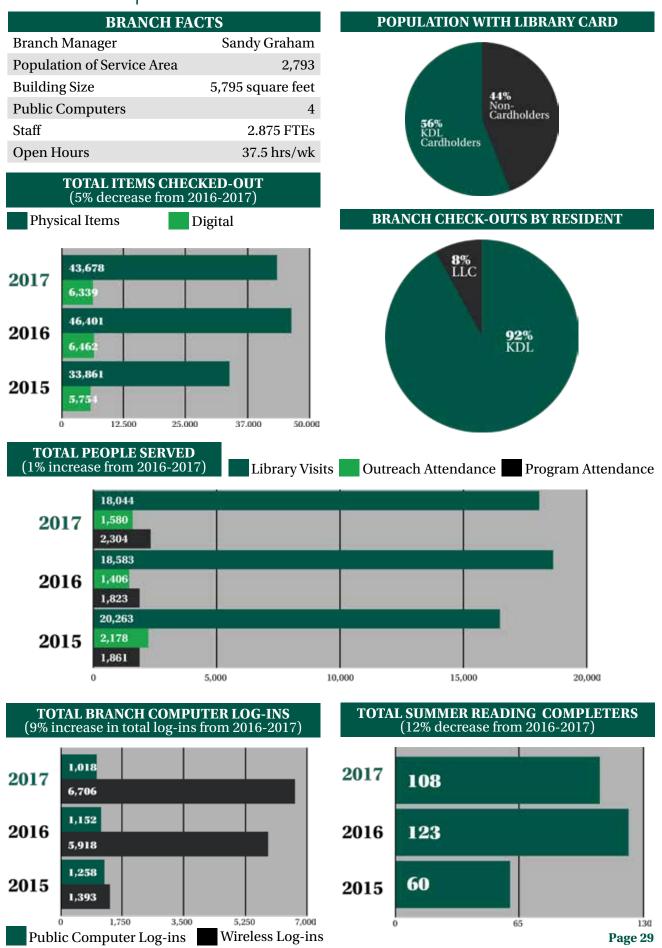
Wireless Log-ins

55 110

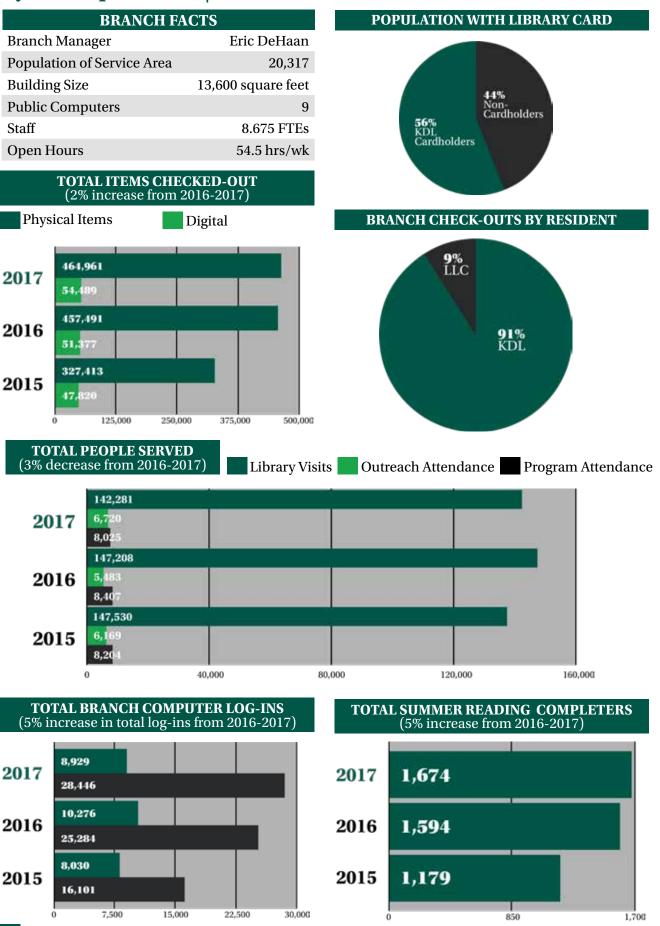
165

220

Alto Branch | 2017 Statistical Information

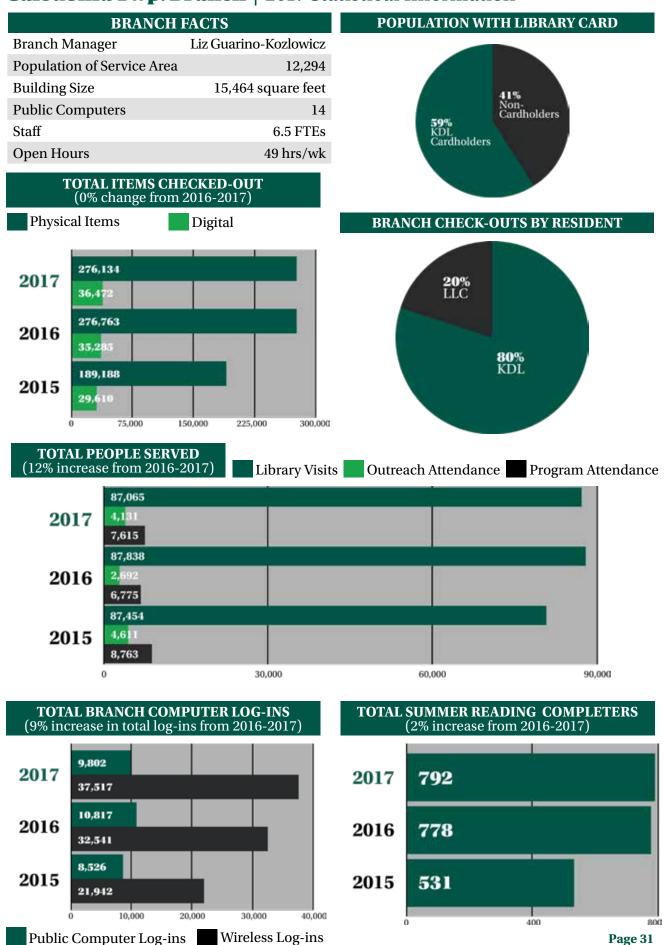


Byron Twp. Branch | 2017 Statistical Information

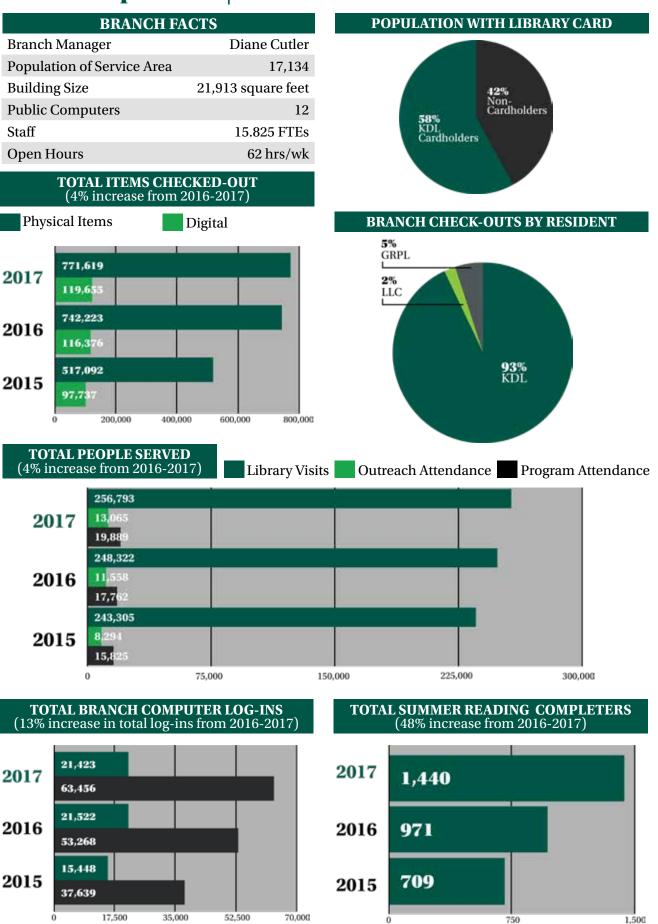


Public Computer Log-ins Wireless Log-ins

Caledonia Twp. Branch | 2017 Statistical Information

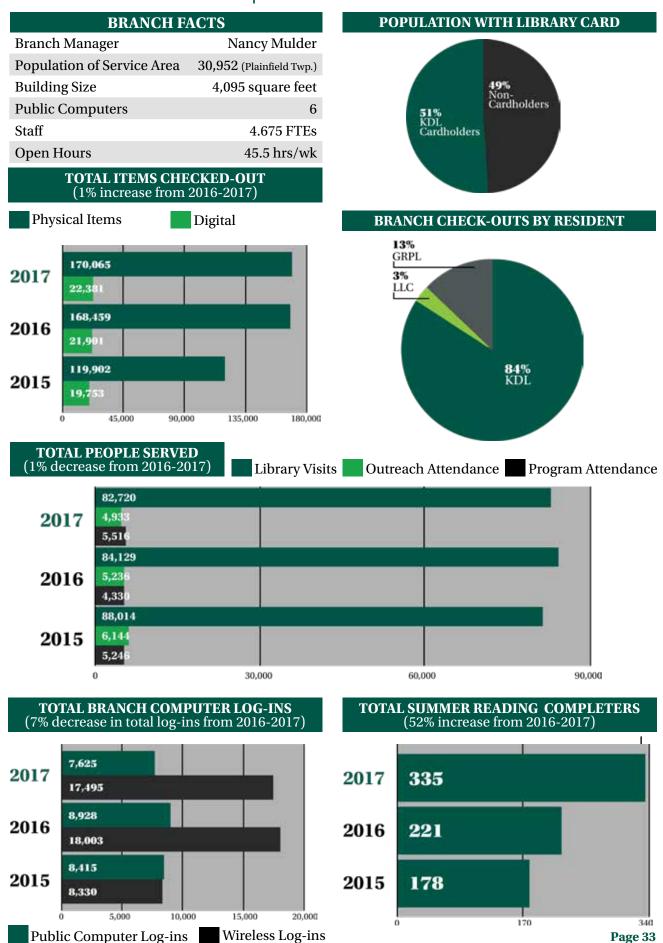


Cascade Twp. Branch | 2017 Statistical Information

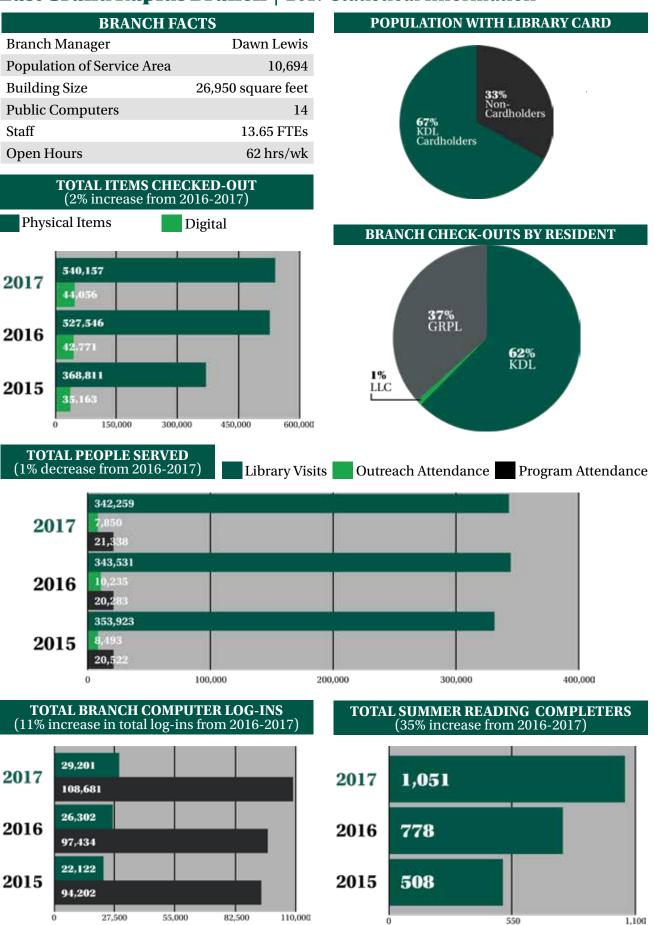


Public Computer Log-ins Wireless Log-ins 1,500

Comstock Park Branch | 2017 Statistical Information

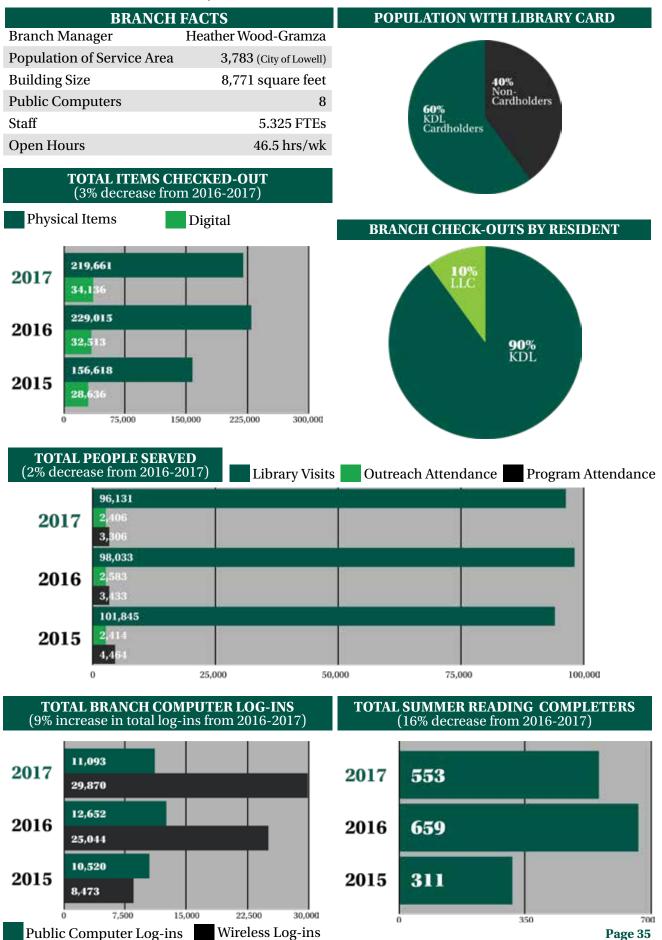


East Grand Rapids Branch | 2017 Statistical Information

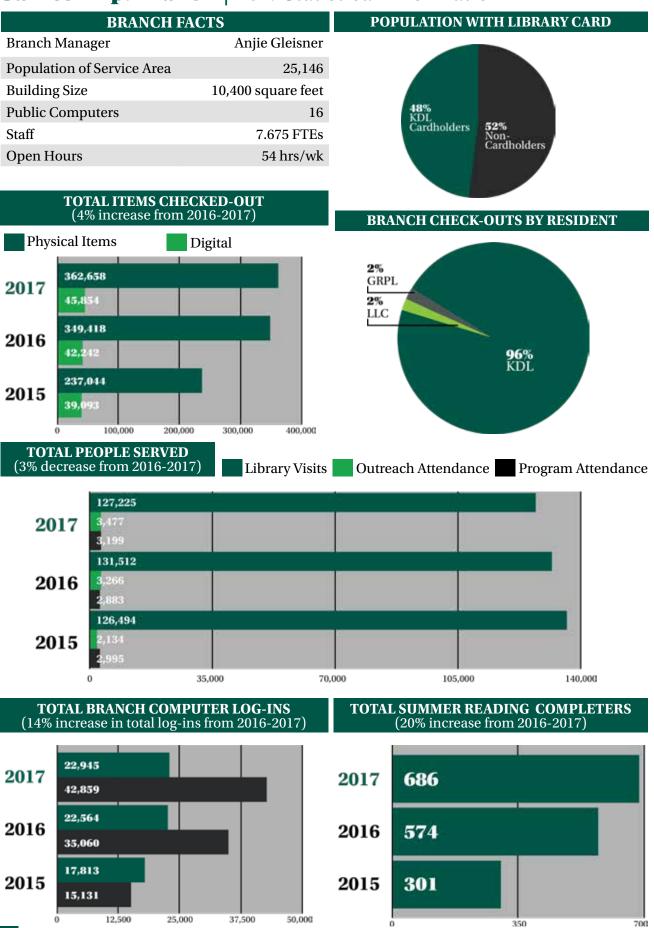


Public Computer Log-ins Wireless Log-ins

Englehardt Branch | 2017 Statistical Information

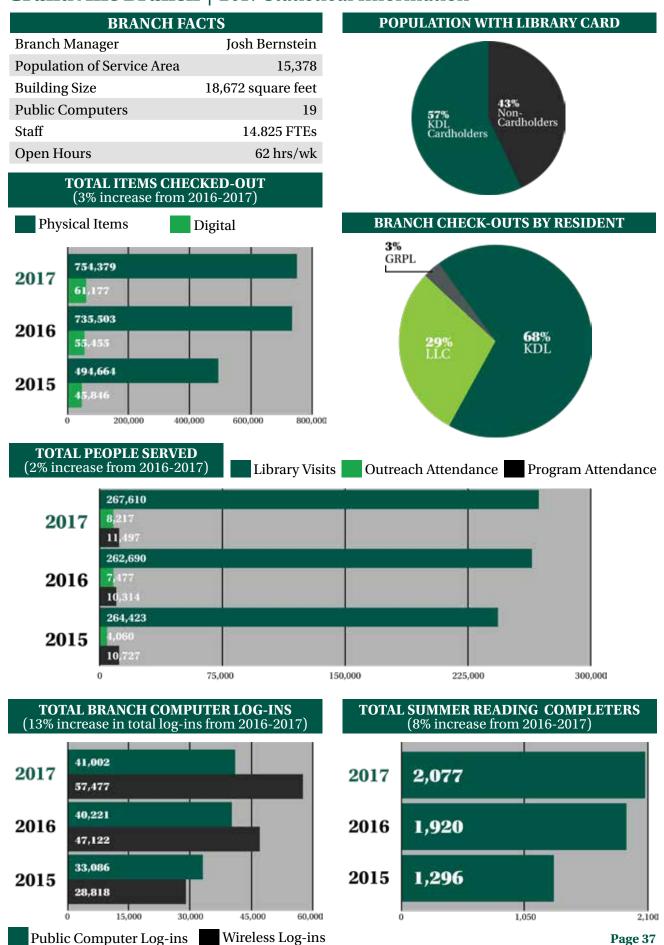


Gaines Twp. Branch | 2017 Statistical Information

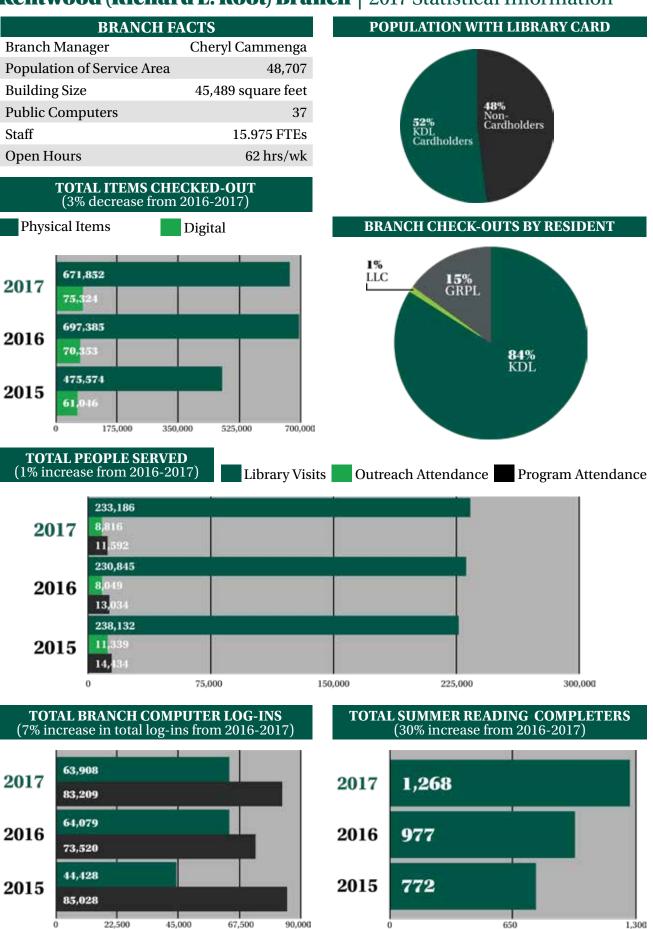


Public Computer Log-ins Wireless Log-ins

Grandville Branch | 2017 Statistical Information



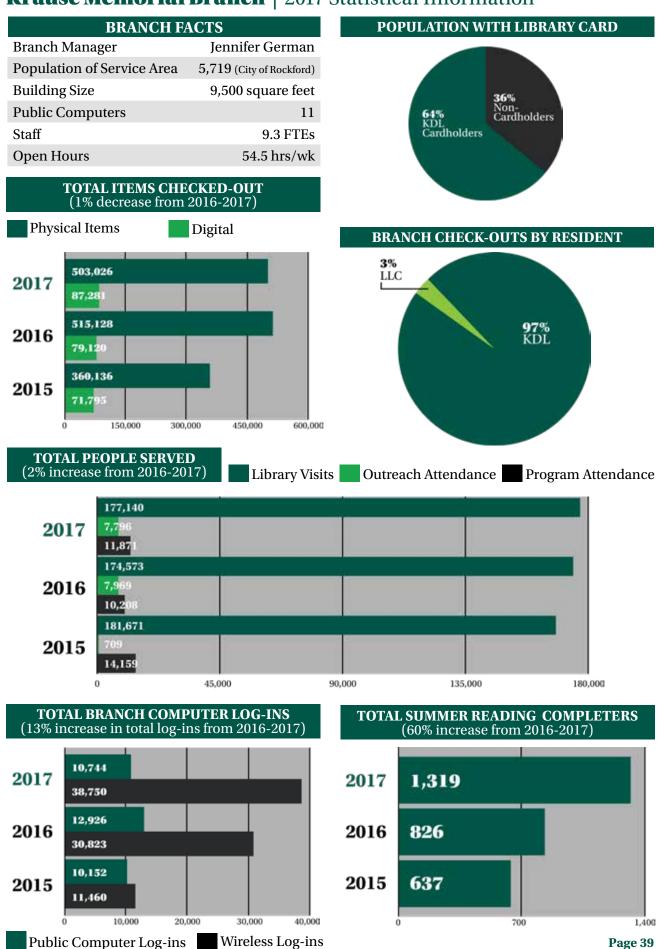
Kentwood (Richard L. Root) Branch | 2017 Statistical Information



Wireless Log-ins Public Computer Log-ins

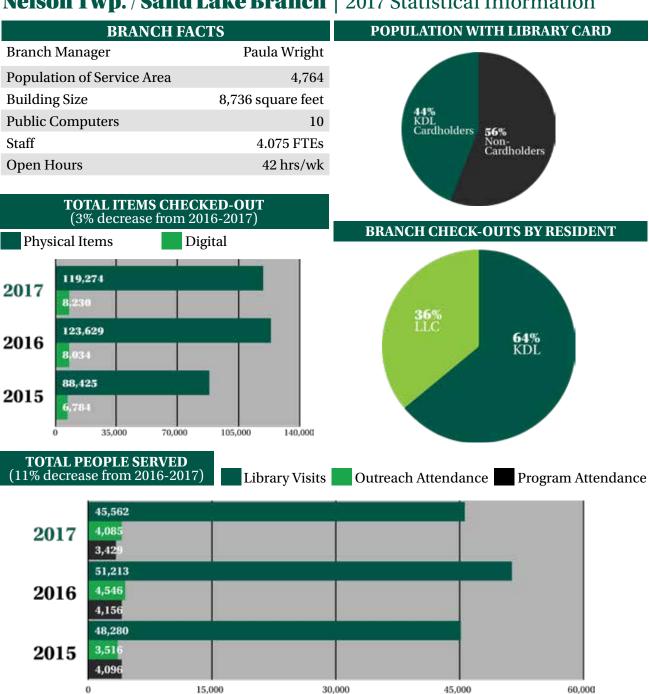
1,300

Krause Memorial Branch | 2017 Statistical Information

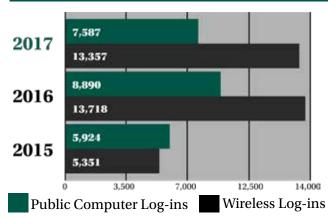


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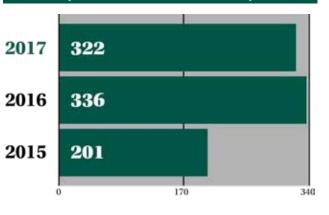
Nelson Twp. / Sand Lake Branch | 2017 Statistical Information



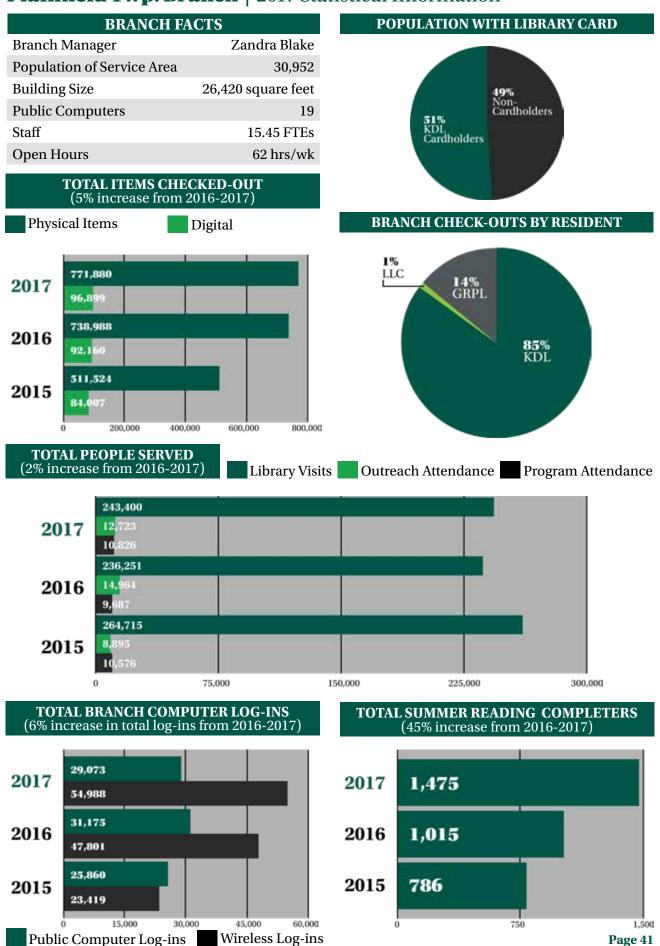
TOTAL BRANCH COMPUTER LOG-INS (7% decrease in total log-ins from 2016-2017)



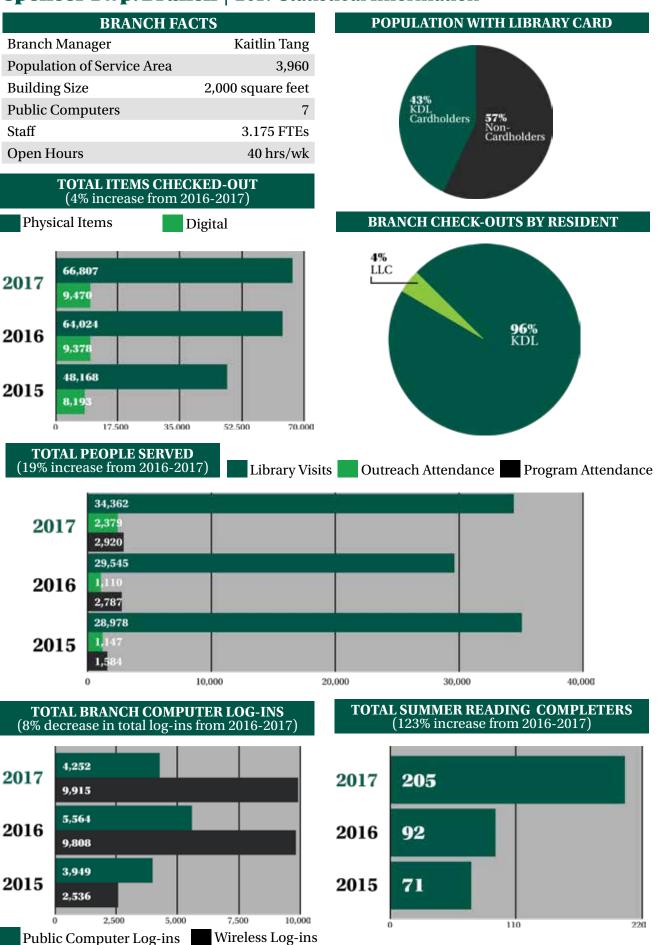
TOTAL SUMMER READING COMPLETERS (4% decrease from 2016-2017)



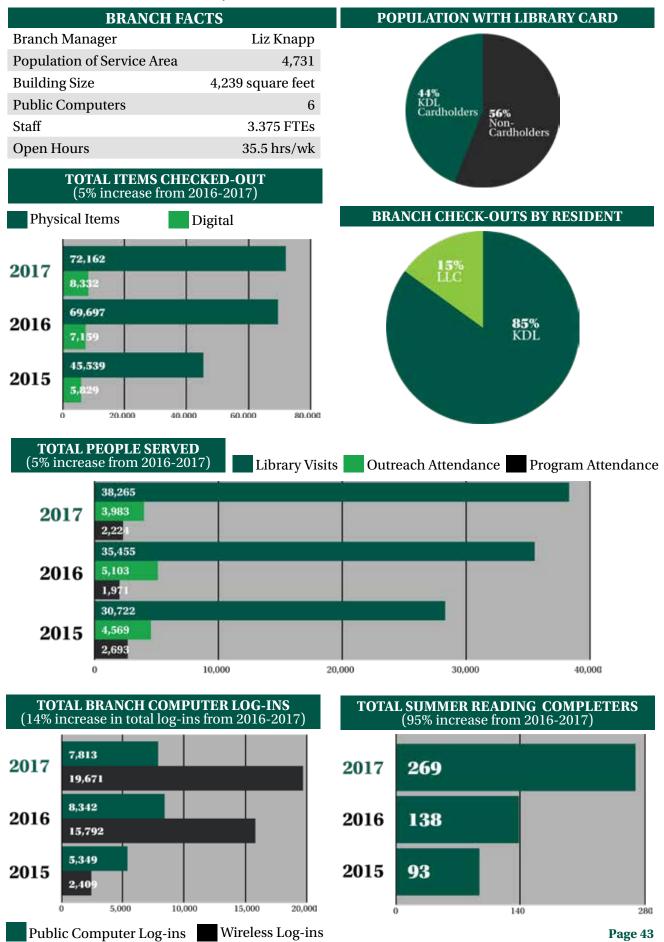
Plainfield Twp. Branch | 2017 Statistical Information



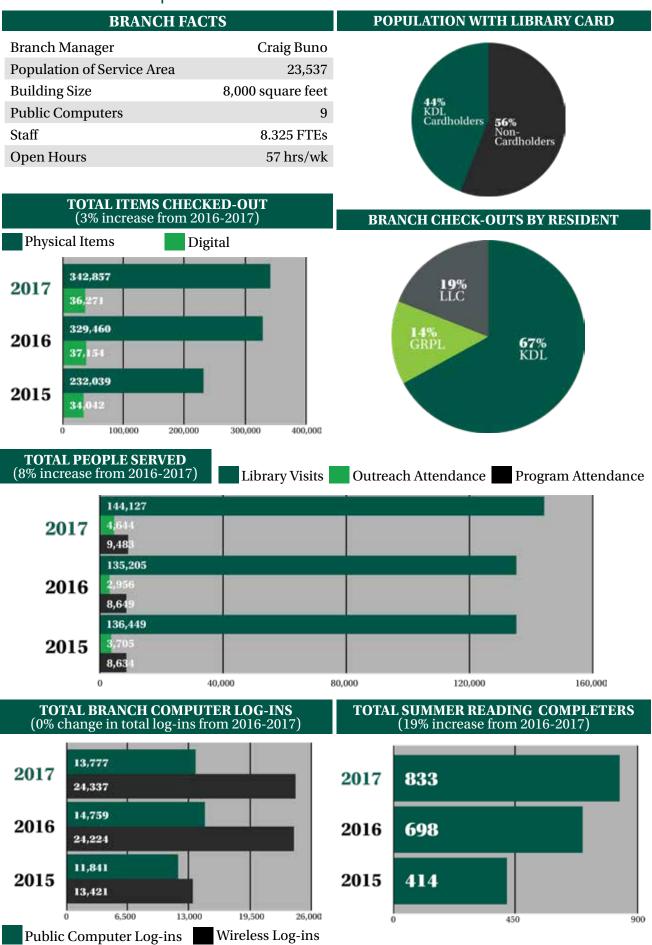
Spencer Twp. Branch | 2017 Statistical Information



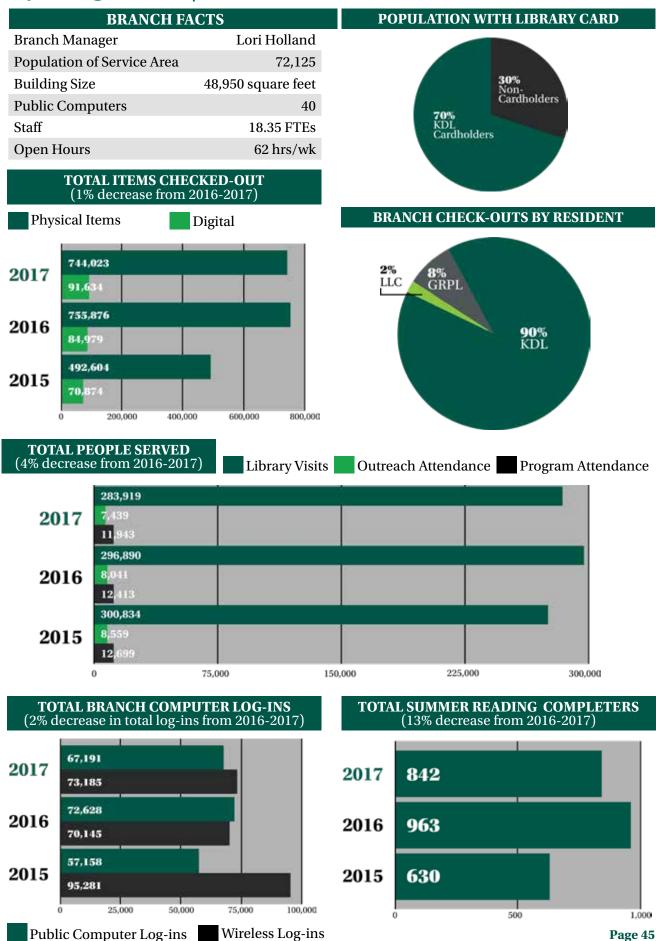
Tyrone Twp. Branch | 2017 Statistical Information



Walker Branch | 2017 Statistical Information



Wyoming Branch | 2017 Statistical Information



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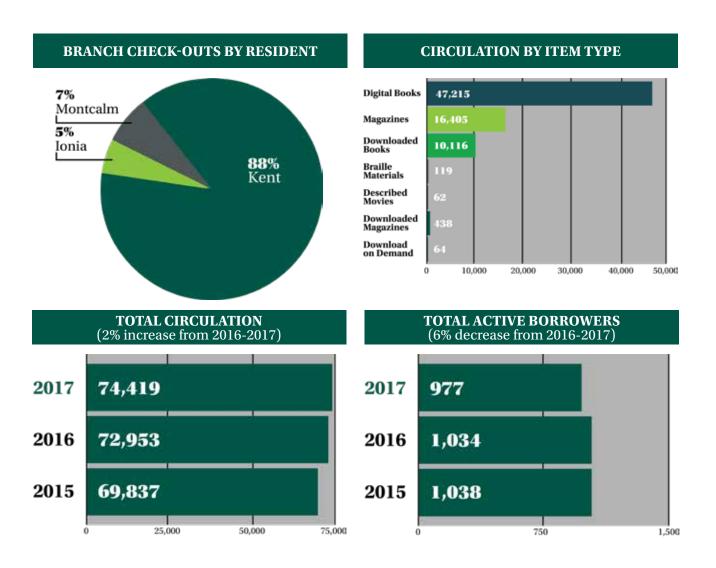
Library for the Blind & Physically Handicapped

2017 Statistical Information

OVERVIEW

The Library for the Blind & Physically Handicapped (LBPH) is a national program that provides accessible reading material to anyone who cannot read standard print because of a visual or physical impairment. Kent District Library's LBPH service is offered through our Wyoming Branch and serves Kent, Ionia and Montcalm counties under the direction of the Library of Michigan. In addition to providing Braille and audio materials (including audiobooks, described movies and audio magazines) to LBPH patrons, KDL has a suite of adaptive technology located at the Wyoming Branch that is open to the public and includes a CCTV, a Braille embosser, a text-to-speech scanner and an accessible computer equipped with a large print keyboard, screen reading and Braille translation software packages.

Wyoming Branch Manager: Lori Holland LBPH Librarian: Shelley Roossien Address: 3350 Michael Ave. SW, Wyoming, MI 49509 Phone: 616-647-3988 Email: lbphstaff@kdl.org

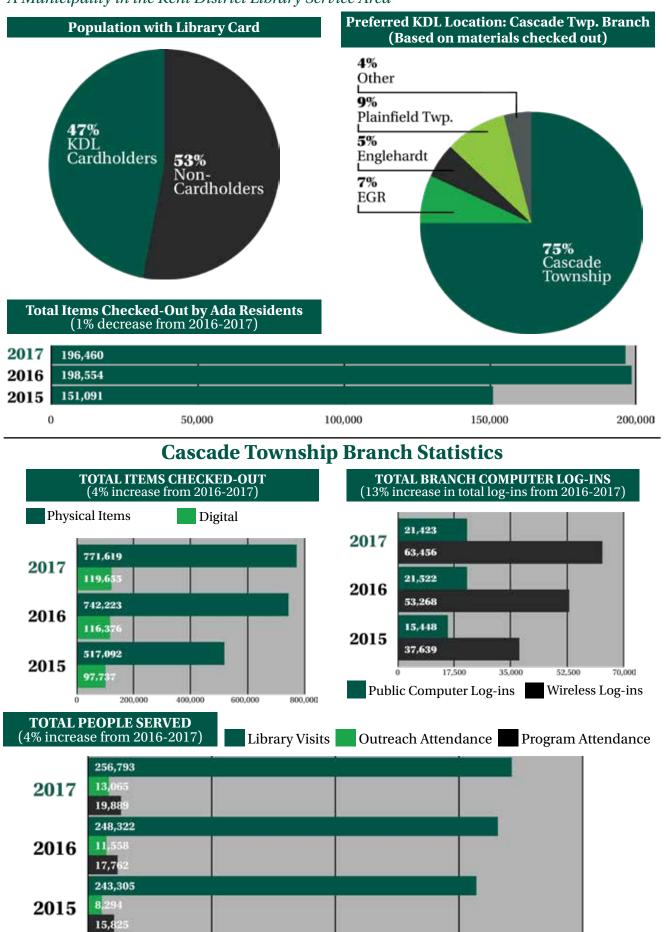


Ada Township | 2017 Annual Report

0

75,000

A Municipality in the Kent District Library Service Area



150,000

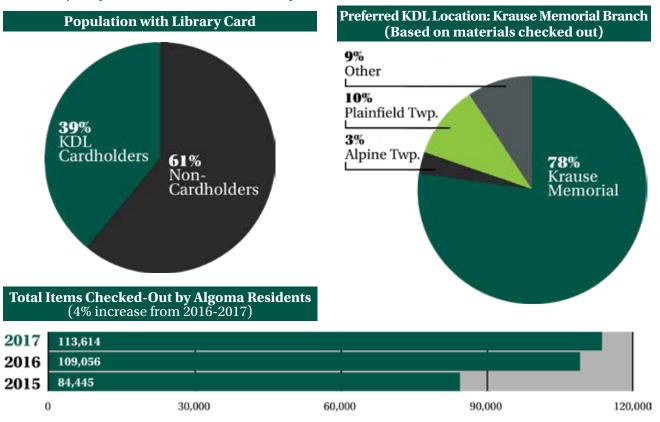
Page 47

300,000

225,000

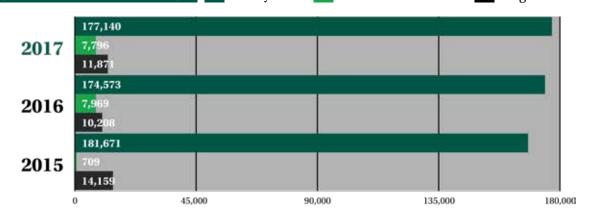
Algoma Township | 2017 Annual Report

A Municipality in the Kent District Library Service Area



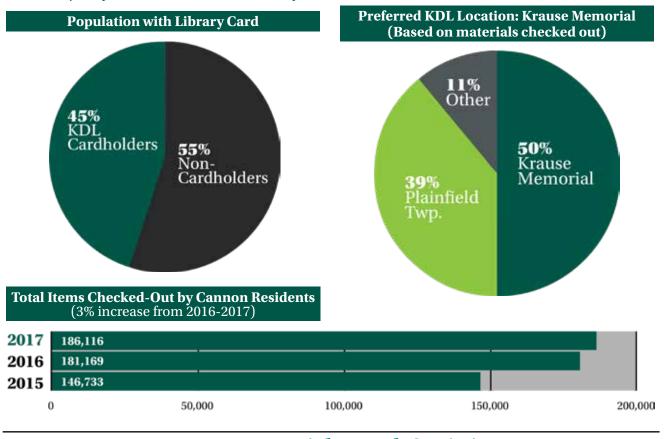
TOTAL ITEMS CHECKED-OUT TOTAL BRANCH COMPUTER LOG-INS (1% decrease from 2016-2017) (13% increase in total log-ins from 2016-2017) Physical Items Digital 10,744 2017 38,750 503,026 2017 87.281 12,926 2016 30,823 515,128 2016 79,120 10,152 2015 11,460 360,136 2015 10,000 20,000 30,000 40,000 71,795 Public Computer Log-ins Wireless Log-ins 150,000 300,000 450,000 600,000 **TOTAL PEOPLE SERVED** (2% increase from 2016-2017) Library Visits Outreach Attendance Program Attendance

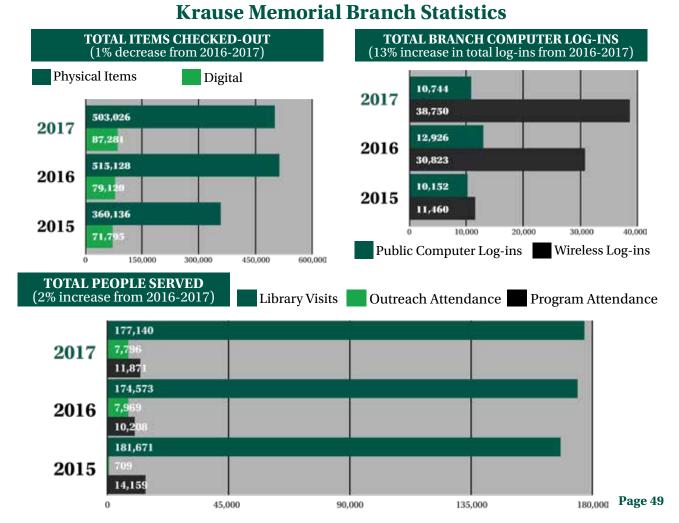
Krause Memorial Branch Statistics



Cannon Township | 2017 Annual Report

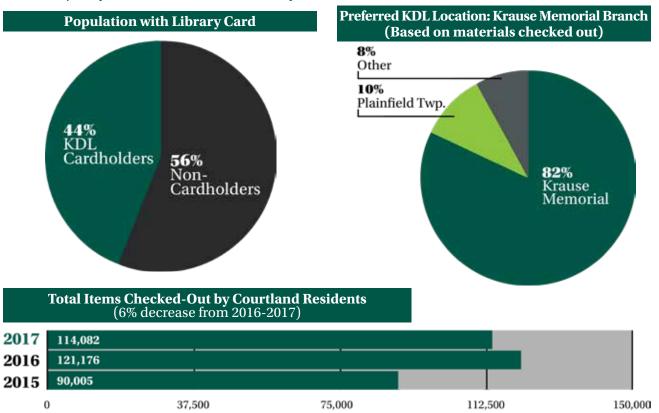
A Municipality in the Kent District Library Service Area

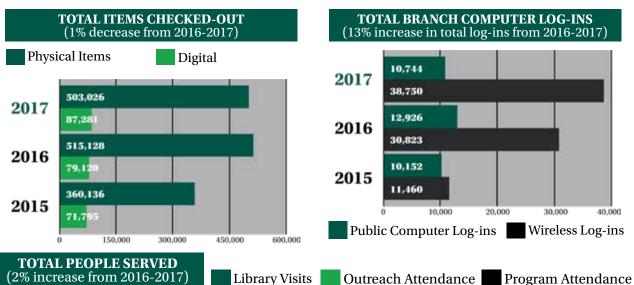




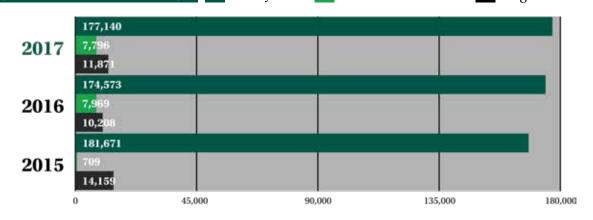
Courtland Township | 2017 Annual Report

A Municipality in the Kent District Library Service Area





Krause Memorial Branch Statistics



Grand Rapids Township | 2017 Annual Report

A Municipality in the Kent District Library Service Area

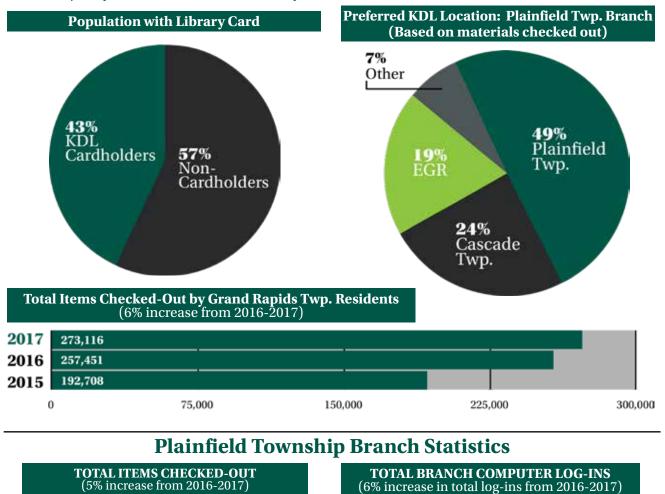
264,715 8,895

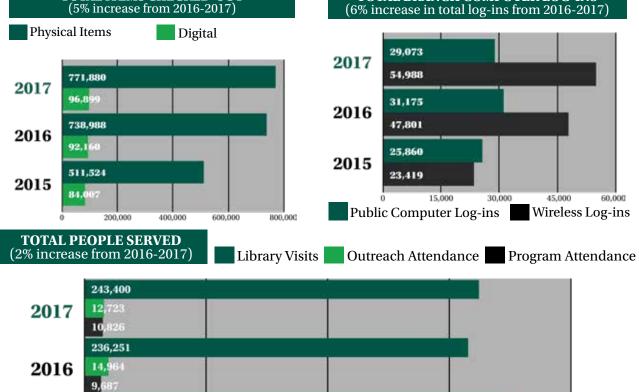
10,576

75,000

0

2015





150,000

225,000

300,000 Page 51

Grattan Township | 2017 Annual Report

A Municipality in the Kent District Library Service Area

229,015

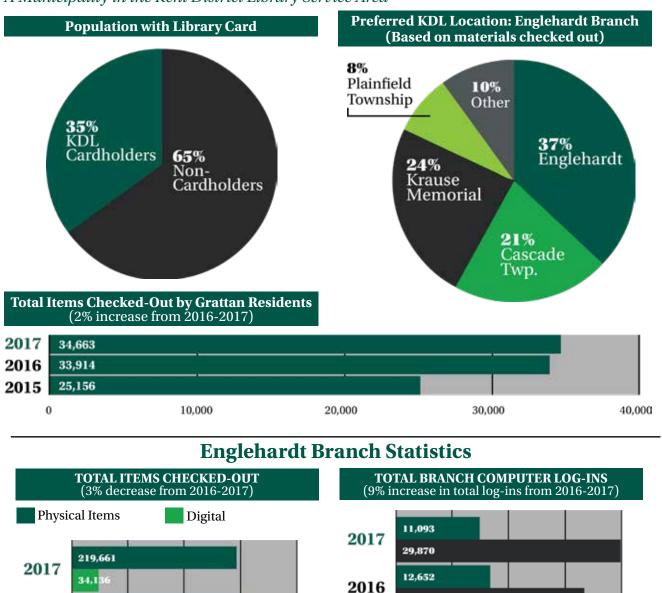
32,513

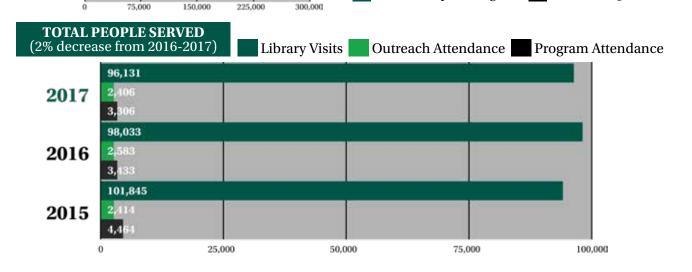
156,618

28,636

2016

2015





25,044

10,520

8,473

7,500

Public Computer Log-ins

15.000

22,500

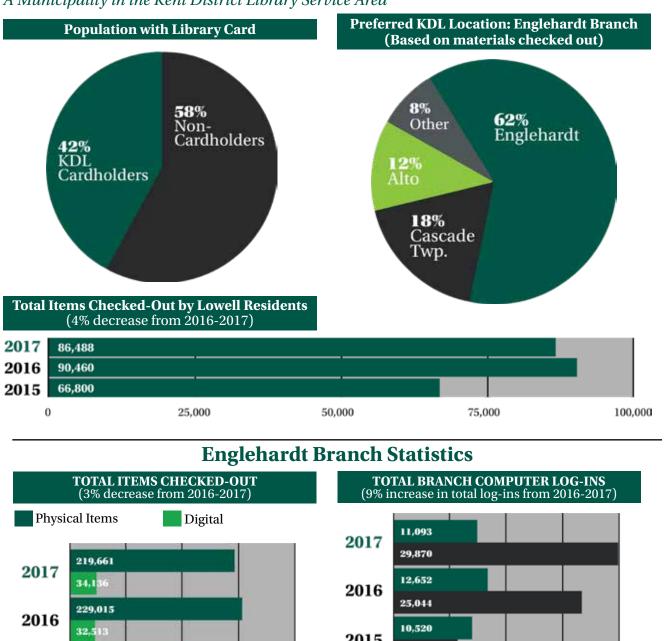
Wireless Log-ins

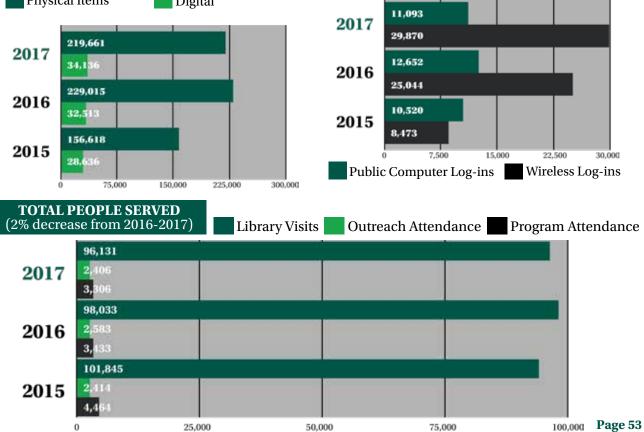
30,000

2015

Lowell Township | 2017 Annual Report

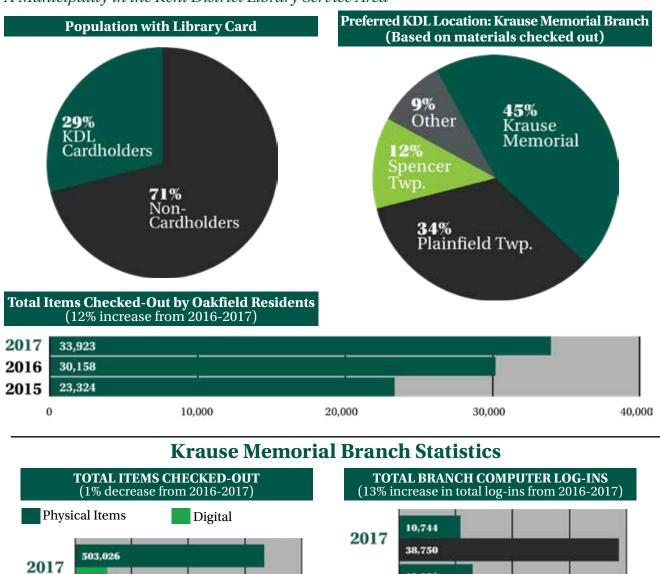
A Municipality in the Kent District Library Service Area

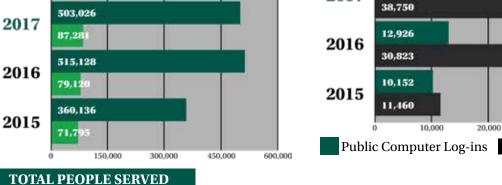




Oakfield Township | 2017 Annual Report

A Municipality in the Kent District Library Service Area





(2% increase from 2016-2017) Library Visits

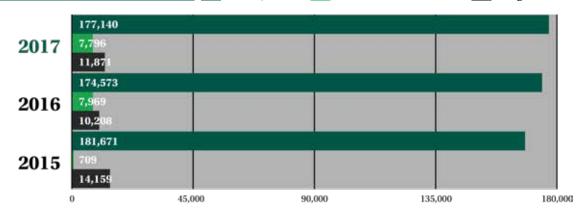
Outreach Attendance Program Attendance

Wireless Log-ins

30,000

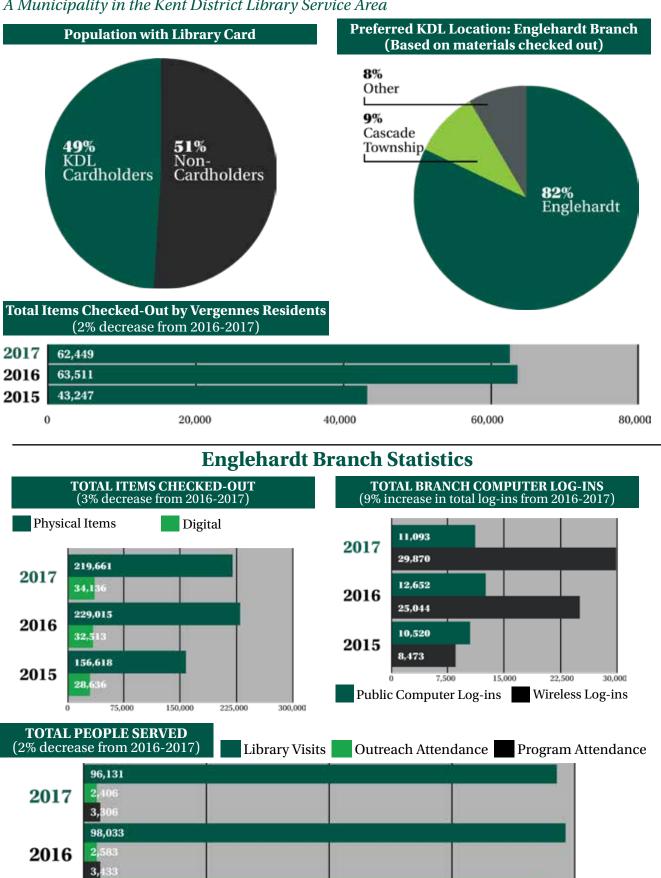
40,000

20,000



Vergennes Township | 2017 Annual Report

A Municipality in the Kent District Library Service Area



2,414 2015 4,4 100,000 Page 55 0 25,000 50,000 75,000

101,845

2017 Peer Comparison

SUMMARY OF THE RANKINGS

National Comparison

The national comparison included 22 peer libraries that have between 12-20 branch outlets and a service area population ranging from 250,000 to 500,000 people. A full statistical chart showing rankings and peer comparison data follows this summary.

The following table highlights KDL's area-specific ranking in relation to its peer libraries:

Area	KDL 2016 Rank	KDL 2017 Rank
Collection turnover rate*	1^{st}	1^{st}
Number of registered borrowers	9^{th}	$10^{ m th}$
Percentage of operating expenditures on materials	2^{nd}	$2^{ m nd}$
Total annual visits	$4^{ m th}$	$4^{ m th}$
Total circulation (all materials)	$4^{ m th}$	$2^{ m nd}$
Total electronic circulation	2^{nd}	2^{nd}
Total operating expenditures	13^{th}	13 th
Total operating income	$12^{ ext{th}}$	13 th
Total program attendance	5^{th}	$2^{ m nd}$

*Collection turnover rate measures the activity of a library's collection. It indicates the number of times each library item would have circulated during the year if circulation had been spread evenly throughout the entire collection. It is calculated by dividing the library's total annual circulation by total library holdings.

SUMMARY OF THE RANKINGS State Comparison

The only criteria for entry in the library peer group for the state comparison is that a library must be in the state of Michigan and serve a population of at least 75,000 people (as reported in the *Public Library Data Service Statistical Report 2016*¹). This year's state comparison included 15 peer libraries. A full statistical chart showing rankings and peer comparison data follows this summary.

The following table highlights KDL's area-specific ranking in relation to its peer libraries in Michigan:

Area	KDL 2016 Rank	KDL 2017 Rank
Collection turnover rate	3 rd	$2^{ m nd}$
Number of registered borrowers	2^{nd}	2^{nd}
Percentage of operating expenditures on materials	1^{st}	2^{nd}
Total annual visits	2^{nd}	1 st
Total circulation (all materials)	1^{st}	1 st
Total electronic circulation	1 st	1 st
Total operating expenditures	2^{nd}	$2^{ m nd}$
Total operating income	2^{nd}	$2^{ m nd}$
Total program attendance	1^{st}	1^{st}

¹ Public Library Data Service Statistical Report 2017, Public Library Association, June 2017 (Based on 2016 fiscal year data)

2017 National Peer Comparison Data

Library	Total Program Attendance	Total Annual Visits	No. of Registered Borrowers	Total Circulation (all materials)	Total Electronic Circulation	Collection Turnover	Total Operating Income	Total Operating Expenditures	% of Operating Expenditures on Materials
Kent District Library (MI)	253,899	2,656,958	258,338	8,190,785	1,215,187	7.9865	\$23,417,818	\$19,621,995	16.31%
Akron-Summit County Public Library (OH)	228,308	2,250,535	303,290	4,602,255	361,478	2.0944	\$26,974,970	\$24,807,754	12.12%
Alachua County Library District (FL)	138,901	1,461,337	156,628	4,289,325	695,562	5.7593	\$17,158,258	\$15,472,282	12.30%
Allen County Public Library (IN)	212,467	2,512,375	304,839	13,311,490	8,640,543	3.5502	\$25,555,921	\$24,401,674	13.54%
Carnegie Library of Pittsburgh (PA)	229,507	2,917,415	203,354	3,982,765	468,620	1.7797	\$31,946,732	\$31,687,263	13.53%
Central Arkansas Library System (AR)	250,222	2,068,854	201,215	2,701,123	482,546	2.5475	\$17,867,650	\$18,492,248	10.43%
Charleston County Public Library System (SC)	215,172	1,711,360	236,490	3,090,479	576,246	3.6911	\$16,441,888	\$15,550,485	14.70%
Dayton Metro Library (OH)	241,017	2,448,940	377,076	5,952,160	631,986		\$28,265,298	\$29,114,961	11.28%
Department of Community Services (DE)	104,545	1,822,721	181,171				\$12,679,590	\$12,551,876	9.49%
East Baton Rougue Parish Library (LA)			294,505	2,250,419	478,835	1.0282	\$44,520,620	\$41,471,150	13.60%
Fort Vancouver Regional Library District (WA)	135,838	1,587,539	283,373	3,606,182	866,685	5.0186	\$23,545,135	\$22,834,906	15.33%
High Plains Library District (CO)	108,428	1,530,424	119,310	2,640,378	229,510	2.1294	\$38,595,684	\$15,780,405	11.84%
Jefferson Parish Library (LA)	57,950	4,142,175	89,152	1,569,345	129,974	1.6909	\$22,595,646	\$23,068,101	11.73%
Johnson County Library (KS)	83,998	2,450,760	285,711	6,552,369	389,707	5.7615	\$32,065,552	\$30,394,688	11.76%
Monmouth County Library (NJ)	132,519	1,331,054	156,542	3,253,268	252,794	1.8560	\$15,228,015	\$14,948,148	15.64%
New Orleans Public Library (LA)	50,841	1,583,049	137,070	1,148,435	163,175	1.6042	\$19,367,434	\$15,746,666	13.48%
Oakland Public Library (CA)	205,394	2,024,399	284,273	2,418,595	165,799	2.0713	\$27,714,275	\$27,616,724	6.20%
Saint Louis Public Library (MO)	150,147	1,977,118	75,273	2,297,178	239,760	0.6810	\$25,362,717	\$22,535,499	13.60%
Saint Paul Public Library (MN)	149,245	2,226,416	360,047	2,794,256	441,225	2.4537	\$18,940,919	\$18,449,067	7.01%
San Mateo County Libraries (CA)	317,625	2,281,657	154,445	3,379,055	321,706	4.5699	\$27,399,771	\$27,370,790	9.24%
Saint Charles City-County Library District (MO)	139,588	1,918,519	127,761	6,707,543	642,212	5.7925	\$18,082,834	\$17,009,745	17.08%
Toledo-Lucas County Public Library (OH)	199,688	3,008,012	264,228	5,999,792	696,348	3.0534	\$36,246,925	\$36,056,084	10.84%
KDL Ranking (out of 22)	5	2	10	2	2	1	13	13	2

2017 State Peer Comparison Data

Library	Total Annual Visits	Total Program Attendance	No. of Registered Borrowers	Total Circulation (all materials)	Total Electronic Circulation	Collection Turnover	Total Operating Income	Total Operating Expenditures	% of Operating Expenditures on Materials
Kent District Library (MI)	2,656,958	253,899	258,338	8,190,785	1,215,187	7.9865	\$23,417,818	\$19,621,995	16.31%
Ann Arbor District Library	1,564,780	114,544	141,298	6,871,651	414,451	10.4316	\$13,810,936	\$12,231,842	14.84%
Canton Public Library	499,124	28,940	77,462	1,307,755	75,856	3.3901	\$5,407,484	\$5,407,484	12.79%
Capital Area District Libraries	1,180,143	64,232	75,830	2,657,034	341,172	4.7771	\$11,169,463	\$10,859,040	13.49%
Dearborn Public Library	374,763	21,163	32,829	515,544	53,810	0.6512	\$5,522,287	\$4,983,131	9.03%
Detroit Public Library	2,212,482	170,515	365,888	1,102,902	N/A	0.2504	\$36,577,964	\$29,305,546	4.80%
Flint Public Library	149,475	35,138	27,253	195,366	83,023	0.6105	\$3,793,432	\$3,157,021	8.97%
Grand Rapids Public Library	723,751	14,206	56,312	1,608,732	140,044	1.8375	\$9,435,627	\$8,910,952	12.58%
Kalamazoo Public Library	597,220	69,089	87,533	1,733,445	113,812	2.2564	\$11,638,645	\$10,616,141	9.64%
Monroe Conty Library System	689,018	95,497	73,733	1,072,408	95,708	2.3509	\$7,909,580	\$7,066,340	10.14%
Rochester Hills Public Library	557,488	29,902	68,892	1,946,561	133,003	7.3935	\$ 4,282,385	\$4,490,500	16.87%
Southfield Public Library	420,000	9,035	55,721	386,275	19,000	1.2250	\$6,730,475	\$5,442,031	8.57%
Sterling Heights Public Library	385,398	20,209	47,334	548,414	102,581	2.1424	\$2,498,535	\$2,498,535	8.92%
KDL Ranking (out of 15)	1	1	2	I	1	2	2	2	2



14127BKLKDL



Information. Ideas. Excitement!

Service Center | 814 West River Center Drive NE | Comstock Park, MI 49321-8955 | 616-784-2007 | kdl.org

Kent District Library is a public library system that serves more than 395,660 residents of 27 governmental units, comprising most of Kent County, Michigan. KDL is an IRS-designated 501(c)(3) nonprofit supported by millage dollars and private donations.